Meet the Entrepreneurs

Dr. Jack M. Wilson, Distinguished Professor of Higher Education, Emerging Technologies, and Innovation



Most of you will come to this course with some understanding of what entrepreneurship is, who entrepreneurs are, and what those entrepreneurs do. We develop those understandings because of the things we read and see in the media and the people we meet in our lives. As with so many things, our personal experience is often a small window into the field and may or may not reflect the larger picture that could be developed with more extensive experience.

In order to create that larger picture, we need to draw upon both a larger set of experiences (primary research) and upon the research and study done by others (secondary research) who have taken a systematic look at the field. This research has also shown that there are some widely held misconceptions (often termed "myths") about entrepreneurs and entrepreneurship.

We will consider some example entrepreneurs. We will confront the myths, and we will try to develop a more accurate and evidence driven insight into entrepreneurship and entrepreneurs. Inventions and applications of new technologies often change the world in very profound ways. The invention of the practical steam engine in 1765 James Watt drove the following industrial revolution and remade transportation systems eventually creating the steam ship and the steam locomotive. Like all inventors, Watt built on earlier, but less practical work by others like Newcomen and Savery. There was even a crude version of a steam engine created by the Greek scientist Hero of Alexandria in the first century CE.

- <u>http://www.livescience.com/44186-who-invented-the-steam-engine.html</u>
- <u>http://www.history.com/topics/industrial-revolution</u>

Like all technologies, before and since, there were those who resented and resisted the new ways. The Luddites in England often attacked factories and destroyed equipment. Today we often refer to those who resist new technologies as "**Luddites**."

In 1936, Charlie Chaplin, made a film depicting the challenges of living in "**Modern Times**" that captured the angst of those who found technological change difficult. (This picture from "Modern Times is in the public domain.)



Ethics and Legal Aspects

- Entrepreneurship, like many other professions, has its share of those who bent the rules a bit too much.
- "Fake it till you make it!" highlights the persistence of some leaders to overcome obstacles. Sadly, it is far too easy to do this until it crosses the line into fraudulent behavior.
- Nearly any entrepreneur has their critics, but the best draw reasonable lines of ethical and legal behavior.
- Sadly, we will also meet some "entrepreneurs" who flagrantly violated both legal and ethical standards.
- We will do a case on the collapse of FTX crypto exchange led by Samuel Bankman-Fried.
- We will also meet Elizabeth Homes of **Theranos** who is currently sentenced to 11 years in prison.
- The good news is that we will meet many more entrepreneurs who have managed to meet ethical and legal standards and have changed the world in profound ways.

Do these people look like entrepreneurs?



← Top Left Apple Founders -1978 Steve Jobs and Steve "Woz" Wozniak

Microsoft Founders -1978 -> Top-Steve Wood, Bob Wallace, Jim Lane Mid- Bob O'Rear, Bob Greenberg,

Mark McDonald, Gordon Letwin Front – Bill Gates, Andrea Lewis, Marla Wood, Paul Allen



Bill Gates –Microsoft founder

 The picture is under the creative commons license by Agency Brazil.

Gates was a computer whiz from his pre-teen years on. He dropped out of Harvard to start a software company along with his friend Paul Allan. When IBM was trying to find an operating system for their new PC, they began negotiating with an existing OS, CPM, but the negotiations broke down. Some claimed that it was because IBM was too cheap to pay the license fee and thought they could clone it for less. IBM claimed that CPM was not being responsive in the negotiations. In the end, IBM, hired GATES and Allan to create a clone of CPM. Foolishly, they did not negotiate an exclusive license and thus Microsoft was able to license the OS to other computer companies that were building clones of the IBM PC. The rest is multi-billion dollar history.

Gates, along with Warren Buffet and other entrepreneurs, signed the Giving Pledge in which they promised to give away most of their fortune. He and his wife then created the Gates Foundation

Microsoft's effort to get traction in the Chinese market is an interesting case for Global Entrepreneurship. Microsoft wanted to enter China, but faced formidable challenges in intellectual property protection and government regulation. They entered anyway with 500 engineers in a building on the Tsinghua University Campus.

Why? They had to be close to an important source of intellectual capital and they wanted to maintain some position in the fastest growing market in the world.

http://www.jackmwilson.net/Cases/Case-BillGates.pdf



Mother Theresa was born as Agnes Gonxha Bojaxhiu. She was an Albanian who was born in Macedonia. Her father was an entrepreneur in construction and trading. She went to India and founded the Order of the Missionaries of Charity



Jim O'Keefe, a veteran of GE, Image systems, and the second ILINC President, visited her during GE period and called Jack Welch to tell him how she had created an incredible charitable enterprise with amazing entrepreneurial skill. She was a social entrepreneur.

- "As the ranks of her congregation swelled and donations poured in from around India and across the globe, the scope of Mother Teresa's charitable activities expanded exponentially. Over the course of the 1950s and 1960s, she established a leper colony, an orphanage, a nursing home, a family clinic and a string of mobile health clinics."
- "By the time of her death in 1997, the Missionaries of Charity numbered over 4,000 -- in addition to thousands more lay volunteers -- with 610 foundations in 123 countries on all seven continents." http://www.biography.com/people/mother-teresa-9504160
- (Photo: © 1986 Túrelio (via Wikimedia-Commons), 1986 / Lizenz: Creative Commons CC-BY-SA-2.0 de)

Nonspec -A student generated company

- Nonspec (previously known as ٠ Developing Nation Prosthetics) provides low cost, high functionality replacement limbs with an acceptable amount of customization for children in other nations.
- The team consists of • Katherine Cain, Jonathan De Alderete, Brendan Donoghue, Sean Gibson, Olivia Keane and Erin Keaney with majors in plastics and mechanical engineering, as well as minors in business administration and history.
 - https://www.uml.edu/Innovation-Entrepreneurship/DifferenceMaker /Meet-the-DifferenceMakers/DM-Nonspec.aspx

(Photo: J.M. Wilson)



Two floors, no ceiling on invention

UML business incubator opens in rehabbed canal district building

By Robert Mills rmills@lowellsun.com

LOWELL - Catherine Pujol-Baxley started on Tuesday about 9 a.m., the first scientist to work in the new research space at UMass Lowell's busi-



cial property doors in the Hamilton Canal District, a prominent part of the city at the edge of the downtown, long home to little but abandoned

buildings and vacant lots. It makes its home on the top floor of the former Freudenberg Nonwovens mill at 110 Canal St.

Pujol-Baxley is director of research and development for KnipBio, a start-up that is engineering micro-organisms to improve the quality of food used in aquaculture, also known as fish farming.

each floor meant to help grow start-ups in the biotech and medical-device fields.

separate but related programs - the UMass Lowell Innovation Hub, on the fourth floor, and an extension of the university's Massachusetts Medical Device Development Center,

two floors of the building, with 11,000 square feet of space on

The facility is home to two

UMass Lowell leases the top Please see INCUBATOR/10



A PLACE TO EXPLORE: Erin Keaney, co-founder and CEO of Nonspec, and Brendan Donoghue, right, a 2015 UML graduate who is an intern at Nonspec. show a prosthetic foot to UMass President Emeritus Jack Wilson at UML's new incubator at 110 Canal St.

Below, from left, Steve O'Riorden, UML associate vice chairman for financial services, UML Government Relations Associate Colleen Brady and Director of University Events Rick Sherburne take in the view.



Rajia Abdelaziz and Ray Hamilton teamed up to win the Engineering prototyping competition as undergraduates at UML. They then went on to win many more entrepreneurial competitions from the Difference Makers to Mass Challenge and launched an Indiegogo fund raising round for their new venture: Invisawear.

After the device they invented saved an injured women's life they ended up on **National TV**. Then one of the largest security companies, **ADT**, invited them to join in a joint venture



It all began when Rajia was walking back to her car after a UML event when a car full of guys rolled down the window and started yelling inappropriate comments, the car stopped and one of the guys started to get out. Luckily, Rajia was able to run and get in her car, unharmed. Though she was now safe, Rajia felt completely helpless. Although her phone was right in her purse, she didn't have that split second to find her phone and call the police or her friends who were still inside, at the event, less than a block away.

Rajia (invisaWear's CEO) and Ray (invisaWear's CTO) first started working on invisaWear while in college. After exploring safety devices that provide S.O.S solutions, Rajia and Ray felt defeated. The current options were too big and bulky, or displayed a "panic button" feeling. They wanted a stylish, discreet S.O.S device, ideal for everyday wear. Thus, invisaWear was born!

-Invisawear web site: https://www.invisawear.com/

Richard Branson

- Sir Richard Charles Nicholas Branson
 - born July 18, 1950 in London
- Branson is the seventh richest citizen of the United Kingdom,
 - estimated net worth of \$4.9 billion (U.S.)
 - <u>http://www.forbes.com/profile/richard-branson/</u>
 - <u>http://en.wikipedia.org/wiki/Richard_Branson</u>
- Severe Dyslexic (like me!)
 - on his last day at school, his headmaster, Robert Drayson, told him he would either end up in prison or become a millionaire
 - Richard Branson. "At school I was dyslexic and a dunce.", *The Times*, London, 11 September 1998, pg. 19
- He founded Virgin Records and then Virgin Megastore, Virgin Atlantic Airline, Virgin Trains, and Virgin Galactic
- He helped form and fund "The Elders" with Nelson Mandela and others who were devoted to helping to solve world problems.



Photo by Freelance photographer Richard Burdett (Website) - Own work, taken at eTalk Festival Party., CC BY 3.0,

https://commons.wikimedia.org/w/i ndex.php?curid=4745245

http://www.jackmwilson.net/Cases/Case-RichardBranson-Virgin.pdf

Manijeh Nazari Goldberg

- Emigrated from Tehran, Iran
- Was unable to study Nuclear Engineering as she had planned
- UMass Lowell BS Engineering (Civil)
- UML MS Computer Science
- MIT MBA
- Working with MIT Prof. Bob Lan (2nd from left) to develop drug platform.
- Privo Technologies
 - MIT 100 K Award winner
 - Nano delivery of insulin by chewing gum
 - Nano Drug Delivery
- They are in the early stages of development of a company offering a platform for nano-delivery of drugs.
- They are working in a very tough area of raising money to commercialize an emerging technology.
- Case: Privo -<u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-Privo.pdf</u>



Elizabeth Holmes

- Majoring in Chemical Engineering at Stanford,
- Dropped out in 2003 at 19 to found Theranos.
- The idea: a medical laboratory on a chip. The chip could do hundreds of tests, quickly and inexpensively on one drop of blood.
- In 2015 Forbes estimated her worth at \$4.7 Billion
 - the worlds youngest female self-made billionaire.
 - <u>https://www.forbes.com/sites/matthewherper/2016/06/01/from-4-5-billion-to-nothing-forbes-revises-estimated-net-worth-of-theranos-founder-elizabeth-holmes/#1ea42ef33633</u>
- She pioneered offering tests directly to consumers.
- Theranos was privately owned and she held about 50% of the company.
 - Investors included Draper Fisher Jurvetson, ATA Ventures, Tako Ventures, Continental Properties Inc., and Larry Ellison, CEO of Oracle.
 - Advisors included Henry Kissinger and George Schultz -2 former Sec. of State.
 - total funding more than \$70 million
- Apparently she was "*faking it until she made it.*" Her claims of the utility of the tests and many other issues proved to be false.
- In 2022 she was sentenced to 11 years in prison along with Sunny Balwani, her cofounder and romantic interest.



Teresa Mbagaya, EcoSchool

- Teresa Mbagaya, Zimbabwe
- Born in Kenya
- Graduate of Cambridge and Yale
- Worked at Google on Education Services and Emerging Market Outreach teams
- 2013 left Google and joined Econet Wireless
- Econet Zero targets 5 million Econet Broadband subscribers offering them free access to 50+ education websites including Coursera, EdX, Wikipedia, Codecademy and others
- launched EcoSchool Academy to all 9 million subscribers, an interactive mobile learning environment which provides 50 short courses covering a range of topics.
- Econet Education has reduced the costs for Medical Students in Zimbabwe, providing tablets on which they can access their text books at significant savings.
- <u>https://www.ecoschool.co.zw/</u>
- <u>http://www.techzim.co.zw/2014/10/everything-need-know-econets-ecoschool/</u>
- <u>http://www.forbes.com/sites/mfonobongnsehe/2015/02/05/30-most-promising-young-entrepreneurs-in-africa-2015/2/</u>
- <u>http://www.aworldatschool.org/news/entry/eco-school-pilot-scheme-slashes-cost-of-learning-in-zimbabwe</u>
- Photo by Teresa Mbgaya via twitter.
- Case: <u>http://www.jackmwilson.net/Cases/Case-EcoSchool-Africa.pdf</u>



Mark Zuckerberg

Mark Zuckerberg is another Harvard dropout who created FaceMash while still a student.

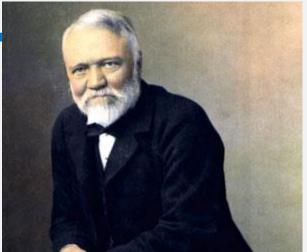
He was always a computer geek and a gamer. Some say he was socially inept while others disagree.

He also signed the Giving Pledge and has already given \$100 million to Newark Schools



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- Born in Scotland
- Moved to Pittsburgh, PA
- Worked for what became the Pennsylvania Railroad.



- Carnegie Steel Corporation -> US Steel
- Made his wife sign a pre-nuptial agreement in which she acknowledged that he intended to give away his fortune rather than keep it in the family.
- Carnegie Libraries
- Carnegie Institute of Technology ->Carnegie Mellon University
- Carnegie Endowment for International Peace.

Muhammad Yunus

- Bangladesh
- Chittagong College
- Dhaka College
- PhD Economics Vanderbilt
- Professor Economics in Bangladesh
- Founded profitable packaging company
- Invented microcredit and microfinance
- Nobel Peace Prize
- Founder of Grameen Bank
 - In the late 1980s, Grameen started to diversify by attending to underutilized final irrigation pumps like deep tube wells.[21] In 1989, these diversified interests started growing into separate organizations. The fisheries project became Grameen Motsho ("Grameen Fisheries Foundation") and the irrigation project became Grameen Krishi ("Grameen Agriculture Foundation").[21] In time, the Grameen initiative grew into a multi-faceted group of profitable and non-profit ventures, including major projects like Grameen CyberNet Limited, and Grameen Knitwear Limited,[22] as well as Grameen Telecom, which has a stake in Grameenphone (GP), the biggest private phone company in Bangladesh.[23] From its start in March 1997 to 2007, GP's Village Phone (Polli Phone) project had brought cell-phone ownership to 260,000 rural poor in over 50,000 villages.[24]
 - The success of the Grameen microfinance model inspired similar efforts in about 100 developing countries and even in developed countries including the United States.[25] Many microcredit projects retain Grameen's emphasis of lending to women. More than 94% of Grameen loans have gone to women, who suffer disproportionately from poverty and who are more likely than men to devote their earnings to their families
- Case: Muhammad Yunus
 - <u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-MuhammadYunas.pdf</u>



Steve Jobs

- Don't let the noise of other's opinions drown out your own inner voice. And most importantly, have the courage to follow your heart and intuition. They somehow already know what you truly want to become. Everything else is secondary.
 - Steve Jobs



- Cofounder of Apple, NeXT, and Pixar
- Visionary of iPod, iPhone, iPad, iTunes, Macintosh, Apple II, etc.
 - "You've got to start with the customer experience and work back toward the technology - not the other way around."
 - "A lot of times, people don't know what they want until you show it to them."
- Case: Apple and the Global supply chain
 - <u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-Apple-Supplychain.pdf</u>

- Mark and Elisia Saab ->
- UMass Lowell '81, Plastics Engineering
- Advanced Polymers -1989



- In 1988, Mark Saab '81 had a vision. A vision of a product that no one in the market was making: an ultra-thin walled medical tubing. Saab believed he could produce it and was confident the market would be there.
- And his wife Elisia believed in him.
- Sacrificing nights and weekends, while working two day jobs, she helped Mark turn his vision into one of the most respected companies in its field.
- Donor of over \$ million to UML Scholarships

- UML MS '98 renewable energy engineering
- UML PhD '00 in mechanical engineering (energy)
- co-founded Solar Electric Light Co. India in 1995.
 - As SELCO's managing director, he has pioneered access to solar electricity for more than half a million people in India, where more than half the population does not have electricity, through customized home-lighting systems and innovative financing.



- Hande received the 2011 Magsaysay Award, widely considered Asia's equivalent of the Nobel Prize,
- One of 21 Young Leaders for India's 21st Century by Business Today
- Social Entrepreneur of the Year for 2007 by the Schwab Foundation for Social Entrepreneurship and the Nand and Jeep Khemkha Foundation.
- Case: SELCO and Harish Hande
 - <u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-SolarElectricLight-HarishHand.pdf</u>
- Yale Case:
 - https://vol10.cases.som.yale.edu/sites/default/files/cases/SELCO/SELCO%20Business%20Plan%202006-2010%20Nov.pdf

Samuel Bankman-Fried (SBF)

- SBF graduated from the Massachusetts Institute of Technology in 2014.
- He majored in physics and a minor in math.
 - JMW-Disclosure: I also graduated with a major in physics and a minor in mathematics. Otherwise, we have nothing in common!
- Parents: Barbara Fried and Joseph Bankman, both professors at Stanford Law School
- Worked at Jane Street Capital, a proprietary trading firm.
- Co-founded Alameda Research a quantitative trading firm
 - (later headed by Caroline Ellison, MIT grad, colleague, friend, and more),
- Co-founded FTX, a cryptocurrency derivatives exchange, with Gary Wang in April 2019.
- FTX Collapsed in 2022. Wang and Ellison pled guilty to various counts of fraud. Expect to testify against SBF
- SBF Arrested in the Bahamas and charged with a number of crimes including fraud and illegal campaign donations.





Jim Dandeneau – CEO & Owner



- UMass Lowell '80 Plastics Engineering
- Hockey Player
- Jim founded Putnam Plastics in 1984 and serves as President and CEO. Under Jim's guidance, Putnam Plastics has established itself as the leading source for complex extrusions and co-extrusions for the medical device industry
- Co-owner Connecticut National Golf Course
- Donor of over a \$ 1 million to UML scholarships

Gururaj "Desh" Deshpande

- Born in India
- Indian Institute of Technology
- PhD Queens University, Ontario
- Motorola
- 1990Founded Cascade Communications (networking devices)
- Sold Cascade to Ascend Comm. for \$3.7 billion in 1997
- Founded Sycamore Networks in 1998 (\$18 B in 1999)
- Founded Tejas Networks and A123 Systems
- Founded MIT Deshpande Center with \$20 million donation
- The Deshpande Education Trust (DET) -the Master of Social Entrepreneurship program.
 - The Master of Social Entrepreneurship (MSE) is a two-year residential program affiliated with Karnatak University Dharwad India
- Founded Merrimac Valley Sandbox at UML (Now eForAll)
- Founded the Deshpande Symposium for Innovation & Entrepreneurship in Higher Education at UML.
 - <u>http://www.deshpandesymposium.org/</u>
- Case: Desh Deshpande
 - <u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-GururajDeshpande.pdf</u>



John Pulichino '67

- John Pulichino-Joy Tong Building
- Industrial Management
- Polaroid
- American Tourister (President and CEO)
- Founded Innovation Luggage in 1993

 bankrupt in 2001



• Joy Tong, wife, founded Group Three International Limited (1984).

He became CEO and she Creative Director

- 2003 licensing agreement between Group III and Wenger, maker of the 100-year-old Genuine Swiss Army Knife brand,
 - has generated a company that, since 2003, has done more than \$400 million in sales. With offices in Florida, Taiwan and Mainland China, Group III now distributes more than 60 products through Target Stores alone.
 - Recently (circa 2012) sold firm to private equity group.
 - In 2015, they bought the company back from the private equity investor who had bought it a few years before!
- Donated about \$5 million to UML for scholarships and building
- Case: Group III International –John Pulichino
 - <u>http://www.jackmwilson.net/Entrepreneurship/Cases/Case-Pulichino-</u> <u>Tong.pdf</u>

- Chairman and CEO of MFS Securities
- Credited with saving a company that ne expired!



- "For the rare comeback story among money managers, look to MFS Investment Management, one of the oldest names in the mutual fund business but also one of the most battered after the Internet bubble popped in 2000." – Institutional Investor
- "CEO Manning described his approach as the opposite of the star system used by some rivals. Employees are expected to work closely together and sacrifice their egos as necessary; even fund managers with terrific performance records will face bonus cuts if they do not treat other employees respectfully, he said."
- Rob and Donna (Nursing '84) are \$5 million donors to UML

- Charlie and Josephine Hoff
- Shown (right) with \$23 million dono Jack and Shelly Blais
- Hoff received a bachelor's degree in industrial management at UMass Lo and a master's degree from Northeastern University.



- He has been a senior vice president of operations for Bausch & Lomb and held senior management positions with Wang Laboratories, Polaroid and Gillette.
- From 1983 to 1986, he was president, CEO and owner of ARL Analytical Instruments Co., which generated more than \$100 million in worldwide sales.
- He then became owner, chairman and CEO of Universal/Univis, Inc., a group of designer eyewear companies.
- He and Josephine have donated over \$5.5 million to scholarships

Jack Blais

- Jack and Shelly Blais
 - With Nobel Prize winner Craig Mello, Chancellor Lazare, and President Wilson
- Private Investor in Precision Optics
- Founded 15 companies,
 - many of which he has since sold.
 - optical and optical-interference technologies and military, medical and commercial applications



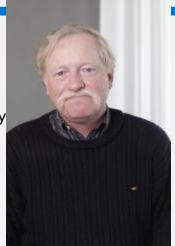
- In 2001 Corning paid \$2.1 Billion to acquire NetOptix from him.
- Founder and president of Blais Co. of Framingham, a holding company specializing in high-technology firms, and an active partner in Capital Risk Management Inc., a management consulting firm.
- Founded a bank, Finemark Bank in Florida in 2007
- He is a Director of Finemark Holdings, Inc. since 2006
- Now does Philanthropy with low profile
 - \$23 million to UMass Medical School for the Aaron Lazare Building and Blais Chair of Molecular Medicine for Nobel Prize winner Craig Mello.
 - \$21 million to Dana Farber by buying naming rights to Patriots Training Facility and donating them to Dana Farber.

- Born in Texas
- Successful in sales, but angry when men were promoted over her
- 1963 business plan for Mary Kay Cosmetics
- Founded with two sons
- Pyramid models of sales representatives.
- More than 100,000 Pink Cadillacs given out
- 6th largest direct sales
 - \$2.9 billion
- Wanted to help women to advance by helping them to help others.



John F. Kennedy

- UMass Lowell, BS, 1970
- UMass Amherst, MBA, 1976
- Nova Ventures Corp.
 - President and Chief Financial Officer (retired)
 - <u>http://www.novavg.com/history.html</u>
- January 2010, Nova Analytics owned nine (9) operating companies with over 750 employ in 8 different countries worldwide, focus on: electrochemistry, optical measurement, temperature measurement, respirometry, and viscometry.
- On February 17, 2010 ITT Corporation announced the purchase of Nova Analytics
- Director, Datacom Systems, Inc.
- Director, Harvard Biocience, Inc.
- Donor for Scholarships to both UMass Amherst and UMass Lowell
- John F. Kennedy is the retired President and Chief Financial Officer of Nova Ventures Corporation the management company for Nova Analytics Corporation a manufacturer and marketer of analytical instruments and Nova Technologies Corporation a manufacturer and marketer of equipment and services to water collection networks. These are companies he was a co-founder of in 2003 and 2005, respectively with revenues in excess of \$170 million for 2007. He has over 30 years of financial and technology management experience. He was formerly Sr. Vice President Operations and Chief Financial Officer of RSA Security Inc, a NASDAQ security software company. He served as the Chief Financial Officer and Vice President, Finance of déCalog NV, an international investment management software company and as Chief Financial Officer of Natural MicroSystems Corporation, a NASDAQ telecommunications hardware and software company.
- Mr. Kennedy serves on the board of directors and audit committee chairman of Harvard Bioscience, Inc. a NASDAQ supplier of tools to accelerate drug discover and was formerly on the board of directors and audit committee chairman of Net Perceptions, Inc. an internet software company where he was the audit chair.
- He is a member of the advisory boards for the Isenberg School of Management at UMass Amherst, the College of Sciences and the Center for High-rate Nanomanufacturing both at UMass Lowell.
- He is a certified public accountant having worked with the Boston office of KPMG.



Marcos Galperin -Mercado Libre

- Marcos Galperin was born in Buenos Aires
 - Colegio San Andres in Olivos, Buenos Aires
 - Attended Wharton School at Univ. of Pennsylvania but left
 - Returned to Stanford for MBA (1999).
- Founded Mercado Libre in 1999 assisted by Prof. Jack McDonald
 - John Muse, Muse private equity fund, first investor
 - funding from JPMorgan Partners, Flatiron Partners, Hicks Muse Tate and Furst, Goldman Sachs, GE Capital and Banco Santander Central Hispano.
 - In September 2001 eBay acquired 19.5% of MercadoLibre
- MercadoLibre.com (literally "free market" in Spanish) or MercadoLivre in Portuguese (Brazil, Portugal) is an Argentine online marketplace dedicated to e-commerce and online auctions.
- Latin America's number-one e-commerce site.
 - present in Argentina, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Mexico, Ecuador, Peru, Panama, Portugal, Uruguay and Venezuela.
 - <u>http://en.wikipedia.org/wiki/MercadoLibre.com</u>
 - <u>http://en.wikipedia.org/wiki/Marcos_Galperin</u>
- Case: <u>http://www.jackmwilson.net/Cases/Case-MercadoLibre.pdf</u>



Mubarak Muyika --Zagace Company

- Orphaned by ten years old
- Nairobi Kenya
- Turned down Harvard full scholarst in 2011
- Hype Century Technologies and Investments Ltd, (Jan. 2012)
 - web-design and domain registration
- Won Anzisha Prize in South Africa
 - (Sh1.1 million).



- African entrepreneurs aged between 15 and 21 who have developed innovative businesses which have positively impacted on communities.
- Sold HCT in May 2014
- Founded Zagace Company soon thereafter
- <u>http://www.businessdailyafrica.com/Investor-shuns-Harvard-to-pursue-tech-dream/-</u>/1248928/1976952/-/12p6bopz/-/index.html
- <u>http://www.forbes.com/sites/mfonobongnsehe/2015/02/05/30-most-promising-young-entrepreneurs-in-africa-2015/4/</u>

- Larry Ellison (Photo Creative Commons Attribution 2.0 Generic license.
- Founder of Oracle
- Dropout of both the University of Illinois and the University of Chicago



- Worked at various computing companies in California and then founded Software Development Laboratories which became Relational Software which then became Oracle.
- Signed Giving Pledge along with Bill Gates, Warren Buffet and others.
- "Oracle Corporation has had a tremendous international growth since its inception in 1977. As of today they have a global presence in over 90 countries and deployments in over 145 countries."
 - https://vnrayana.wordpress.com/2012/04/25/oracle-internation-strategy/
 - International and Global Oracle Implementations Myths and Reality

Robin Lee (Li Yanhong) and Eric Xu (Eric Xu Yong) -Baidu

- Robin Lee- born Shanxi Province, China attended Peking University then SUNY Buffalo to study Computer Science. Now serves as CEO of Baidu.
- Eric Xu Young –born in China, attended Peking University (BS and MS), PHD in Biology from Texas A&M and post-doctoral research at University of California Berkeley. Now founded YIFANG Group Holdings Limited, a venture capital company, and several charitable organizations. Worked in two California start-ups before returning to China to found Baidu in 1999.
- Baidu 百度, Inc. (Chinese: 百度; pinyin: Băidù, pronounced "BY-doo" in English), incorporated on January 18, 2000, is a Chinese web services company headquartered at the Baidu Campus in Beijing's Haidian District.[5]
- Baidu offers many services, including a Chinese language-search engine for websites, audio files and images. Baidu offers 57 search and community services including Baidu Baike (an online, collaboratively-built encyclopedia) and a searchable, keyword-based discussion forum.[6] Baidu was established in 2000 by Robin Li and Eric Xu. Both of the co-founders are Chinese nationals who studied and worked overseas before returning to China. In March 2015, Baidu ranked 4th overall in the Alexa Internet rankings.[7] During Q4 of 2010, it is estimated that there were 4.02 billion search queries in China of which Baidu had a market share of 56.6%. China's Internet-search revenue share in second quarter 2011 by Baidu is 76%.[8] In December 2007, Baidu became the first Chinese company to be included in the NASDAQ-100 index.[9]
- Baidu provides an index of over 740 million web pages, 80 million images, and 10 million multimedia files.[10] Baidu offers multimedia content including MP3 music, and movies, and is the first in China to offer Wireless Application Protocol (WAP) and personal digital assistant (PDA)-based mobile search.
 - <u>http://en.wikipedia.org/wiki/Baidu</u>
 - <u>http://en.wikipedia.org/wiki/Robin_Li</u>
 - <u>http://en.wikipedia.org/wiki/Eric_Xu</u>
- Case: <u>http://www.jackmwilson.net/Cases/Case-Baidu.pdf</u>





Jack Ma - Alibaba Group Holding Limited (NYSE: BABA)



- Jack Ma (Ma Yun) born in 1964 in Hangzhou, Zhejiang Province, China.
 - Richest man in China (18 in World)
 - failed the university entrance exam three times
 - 1988 graduated from Hangzhou Normal University in English



- In 1999, Jack Ma founded the website Alibaba.com, a business-to-business portal to connect Chinese manufacturers with overseas buyers.
- provides consumer-to-consumer, business-to-consumer and business-tobusiness sales services via web portals. It also provides electronic payment services, a shopping search engine and data-centric cloud computing services.
- In 2012, two of Alibaba's portals handled 1.1 trillion yuan (\$170 billion) in sales.
- Alibaba's market value was measured as US\$231 billion at its historic initial public offering (IPO) on September 19, 2014.
 - <u>http://en.wikipedia.org/wiki/Baidu</u>
 - <u>http://en.wikipedia.org/wiki/Jack_Ma</u>
 - <u>http://www.bloomberg.com/news/articles/2014-11-09/ma-says-alibaba-shareholders-should-feel-love-not-no-3</u>
 - <u>http://www.bloomberg.com/bw/articles/2012-06-14/jack-ma-is-the-loneliest-billionare-in-china</u>
 - <u>http://www.economist.com/news/leaders/21573981-chinas-e-commerce-giant-could-generate-enormous-wealthprovided-countrys-rulers-leave-it</u>
- Under pressure from Chinese political leader Ma left Alibaba in 2022.
- Case: <u>http://www.jackmwilson.net/Cases/Case-Alibaba.pdf</u>

Joe Lane

- Founder and CEO of SafePath Medical
- BS Engineering UMass Lowell
- MBA Babson



SafePath Medical, Inc. Patent applications		
Patent application number	Title	Published
20130041388	APPARATUS AND METHOD FOR SUTURING TISSUE - A suturing device of the present invention is in the form a compact, light-weight handheld device that includes a needle and suture assembly, a mechanism for gripping and releasing the needle/suture (a "needle transfer mechanism" or "needle shuttle mechanism"), safely capturing the needle/suture upon exit from the patient's tissue, and returning the needle to a position such that the process of delivering additional sutures to the patient can be repeated. A safety shield mechanism ensures the user is protected from the needle at all times. The device of the present invention accommodates the right or left-handed user, rests comfortably in the user's hand, allows sufficient visualization of the procedure site, and permits the user to either control penetration depth of the needle or default to a device-determined depth. The present device permits the user to utilize a wrist-rotation (pivoting) suture delivery technique.	2013

Think back for a moment about the entrepreneurs that you just read about. What did you notice? What do they have in common? How are they different?

Compare this group to the image that you previously had in your mind of an entrepreneur based upon your past experiences. What kinds of differences did you see? Which of your previous impressions were changed and which remained the same or were reinforced.

Consider your own ideas of what "wealth" and "profit" means to you. Did this mean the same thing to all of these entrepreneurs? If you had to guess, based upon what little you know of these individuals, do you think that they were all motivated by the same things?

Is there any way you could describe their motivations that might fit all of them?

Did they all want to

- Make money?
- Change the world?
- Make a difference?
- Do their own thing?
- Be their own boss?
- Be a widely recognized public figure?
- Take tremendous risks?

Diverse group with diverse motives.

- Now you can see that Entrepreneurs are a very diverse group.
- You can see that they are all motivated for a passion for changing something in the world.
- Some appear to be financially motivated and others seem to be socially motivated. Some were both!
- Many graduates of UMass Lowell have gone on to be successful entrepreneurs in a variety of fields.
- Entrepreneurship is often a global phenomena.
- All of the entrepreneurs have done something innovative:
 - Some were driven by technology.
 - Some created different ways of doing business –different business models
 - Some approached important social problems with innovative approaches
 - All faced and overcame obstacles as they followed their passion.